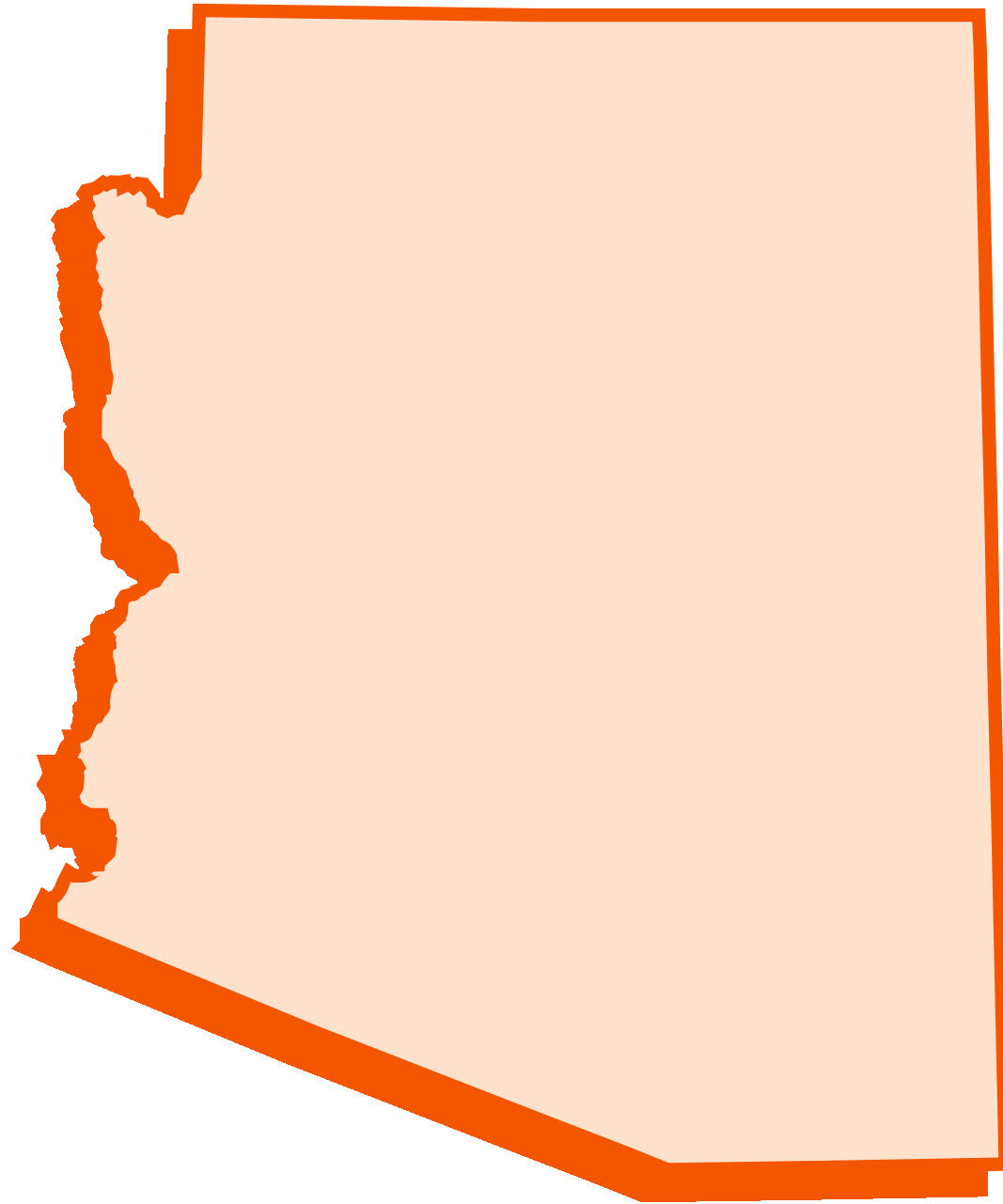




More than **60% of sales** in Amazon's store come from independent sellers—most of which are small and medium-sized businesses.



In Arizona, average annual sales per independent seller was more than **\$220,000**.



Independent sellers in Arizona sold more than **45 million** items in 2025.



Independent sellers in Amazon's US store supported more than **\$3 billion** in contributions to the Arizona economy.

Oxford Economics, The US economic impact of independent sellers in Amazon's store (2026), 37.

Amazon's small business impact

Arizona

